Fiscal Year ending March 2023

# Financial results briefing

May 26, 2023



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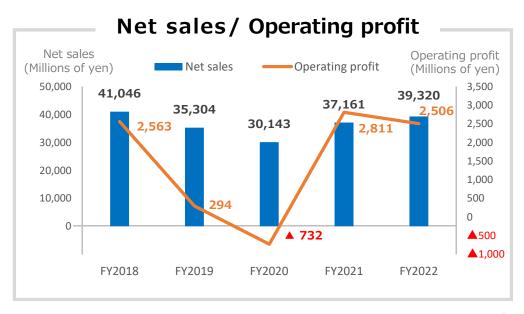
**O** 1 FY2022 Financial Results

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# Financial Results (Consolidated)

Unit: Millions of yen

	FY202	21	FY2022							
	Result	%	Result	%	YoY Change	YoY Change (%)				
Net sales	37,161	100.0	39,320	100.0	2,159	5.8				
Operating profit	2,811	7.6	2,506	6.4	<b>▲</b> 305	<b>▲</b> 10.9				
Ordinary profit	3,650	9.8	3,275	8.3	▲375	<b>▲</b> 10.3				
Profit attributable to owners of parent	3,288	8.8	2,765	7.0	<b>▲</b> 523	<b>▲</b> 15.9				
Earning per Share (Yen)	59.23	-	50.88	-	▲8.36	-				



# Operating profit (YoY change)

#### **Increase Factors**

• Increase in sales 1,445 million yen

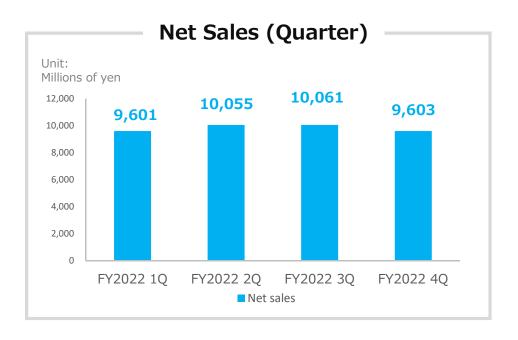
#### Decrease Factors

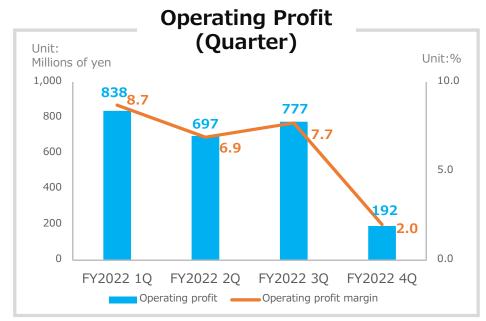
- Increase in personnel expenses
   853 million yen
- Rise in variable cost ratio, such as electricity 379 million yen

# **Quarterly results and trends (Consolidated)**

Unit: Millions of yen

		FY2022											
	1Q		2Q		3Q		4Q						
	Result	%	Result	%	Result	%	Result	%					
Net sales	9,601	100.0	10,055	100.0	10,061	100.0	9,603	100.0					
Operating profit	838	8.7	697	6.9	777	7.7	192	2.0					
Ordinary profit	1,124	11.7	1,004	10.0	900	9.0	245	2.6					
Profit attributable to owners of parent	804	8.4	745	7.4	647	6.4	568	5.9					

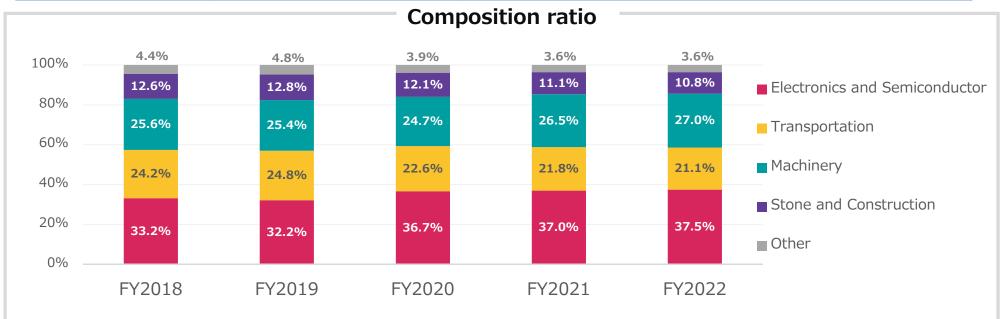




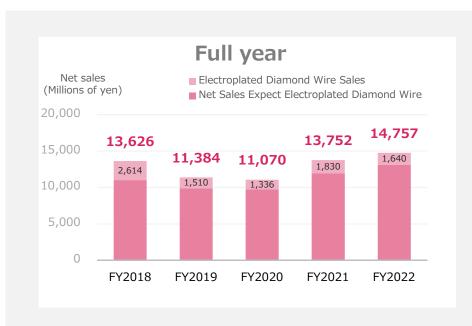
# **Net Sales and Composition by Industry (Consolidated)**

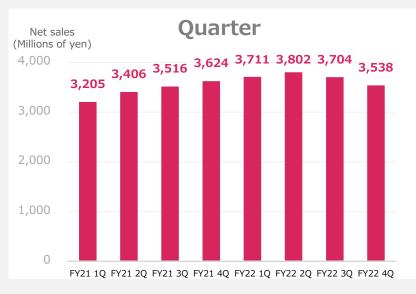
Unit:Millions of yen

	FY202	1	FY2022						
	Net sales	%	Net sales	%	YoY Change	YoY Change (%)			
<b>Electronics and Semiconductor</b>	13,752	37.0	14,757	37.5	1,004	7.3			
Transportation	8,115	21.8	8,282	21.1	167	2.1			
Machinery	9,832	26.5	10,640	27.0	807	8.2			
Stone and Construction	4,124	11.1	4,239	10.8	114	2.8			
Other	1,335	3.6	1,401	3.6	65	4.9			
Total	37,161	100.0	39,320	100.0	2,159	5.8			



# Net Sales Breakdown by Industry: 1.Electronics and Semiconductor (Include Electroplated Diamond Wire)





# Semiconductor and Electronic Component

Sales increased due to strong demand for compound semiconductors for electrification of automobiles and power saving.

#### **FPD**

Sales decreased due to lower production at major customers in Japan and overseas.

# **Wire Drawing Die**

Overseas sales decreased due to lockdown in Shanghai.

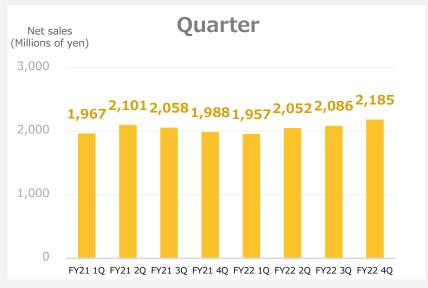
## **Electrodeposited Diamond Wire**

Sales for semiconductor applications increased, but other applications were sluggish.

Overall sales decreased.

# **Net Sales Breakdown by Industry: 2. Transportation**





#### **Automobile**

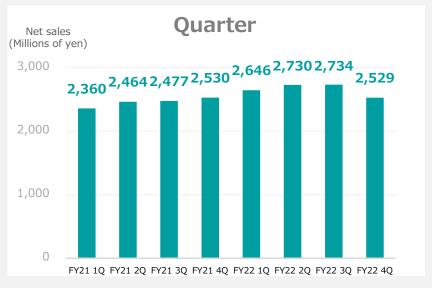
Although affected by production fluctuations due to parts shortages, Production recovered, albeit slowly, and sales of related tools increased slightly.

#### **Aircraft**

Movement restrictions and other restrictions implemented in each country was relaxed, Sales of related tools increased due to recovery in demand for aircraft.

# **Net Sales Breakdown by Industry: 3. Machinery**





# **Bearing, Cemented Carbide Tool**

Sales of related tools increased slightly due to stagnation in production of transportation equipment such as automobiles and general machinery parts.

## **Machine Tool**

Sales increased due to recognition of quality improvement of special tools.

# Net Sales Breakdown by Industry: 4. Stone and Construction





## **Resource Exploration**

Sales increased due to steady overseas orders.

## **Construction in Japan**

Because of measures such as expressway repair work and national resilience, Sales of related tools increased due to steady growth in road construction and demolition work.

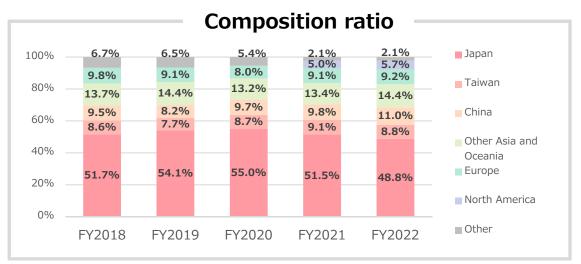
# **Commercial Product** (Portable Cutter)

Sales decreased due to sluggish overseas demand.

# Net Sales Breakdown by Geographical Region(Consolidated)

Unit:Millions of yen

	FY202	21		FY2	022	
	Net sales	%	Net sales	%	YoY Change	YoY Change (%)
Japan	19,150	51.5	19,179	48.8	28	0.1
Taiwan	3,388	9.1	3,454	8.8	65	1.9
China	3,647	9.8	4,320	11.0	673	18.5
Other Asia and Oceania	4,964	13.4	5,676	14.4	711	14.3
Europe	3,399	9.1	3,605	9.2	206	6.1
North America <sup>*</sup>	1,841	5.0	2,244	5.7	403	21.9
Other	768	2.1	838	2.1	69	9.1
Overseas total	18,010	48.5	20,141	51.2	2,130	11.8
Total	37,161	100.0	39,320	100.0	2,159	5.8



# Japan Salas of "

Sales of "Machinery" increased. Sales of "Transportation" "Stone and Construction" decreased.

#### China

Sales of "Electronics and Semiconductor" increased.
Sales of "Transportation" decreased.

#### **North America**

Sales of "Electronics and Semiconductor" "Transportation" "Machinery" Increased.

# **Consolidated Balance Sheet**

Unit:Millions of yen

Assets	Fiscal Year ending March 2022	Fiscal Year ending March 2023	Change	Lia
Cash and deposits	14,771	16,375	1,603	Note paya
Notes and accounts receivable - trade	10,642	10,059	<b>▲</b> 583	Inco
Inventories	6,744	7,220	476	liabil
Property, plant and equipment	25,434	25,061	▲372	Othe <b>Tot</b>
Intangible assets	240	190	▲49	100
Investment securities	10,715	12,861	2,146	Ne
Other	3,692	2,407	<b>▲</b> 1,285	Tota
Total assets	72,241	74,177	1,935	Tot

Liabilities	bilities  Fiscal Year ending ending March 2022 2023			
Notes and accounts payable - trade	1,489	1,477	<b>▲</b> 11	
Income taxes payable	532	503	▲29	
Retirement benefit liability	5,360	5,151	▲208	
Other	3,989	4,161	171	
Total liabilities	11,372	11,295	<b>▲77</b>	
Net assets	Fiscal Year ending March 2022	Fiscal Year ending March 2023	Change	
Total net assets	60,869	62,882	2,013	
Total liabilities and net assets	72,241	74,177	1,935	

<sup>%</sup>The main reason for the increase was the new listing of shares held.

# **Consolidated Statements of Cash Flows**

Unit:Millions of yen

	FY2021	FY2022	Change
Profit (loss) before income taxes	4,408	3,830	<b>▲</b> 578
Depreciation	2,961	2,882	<b>▲</b> 78
Increase (decrease) in retirement benefit liability	▲221	<b>▲</b> 162	59
Decrease (increase) in trade receivables	<b>▲</b> 1,287	774	2,061
Decrease (increase) in inventories	▲253	▲337	▲83
Income taxes paid	▲350	<b>▲</b> 748	▲398
Other	691	<b>▲</b> 1,259	<b>▲</b> 1,951
Net cash provided by (used in) operating activities	5,948	4,979	<b>▲</b> 968
Purchase or sale of property, plant and equipment  Purchase or sale of investment securities	<b>▲</b> 1,550	<b>▲</b> 1,876	<b>▲</b> 326
Other	821	<b>▲</b> 45	▲867
Net cash provided by (used in) investing activities	<b>▲</b> 356	<b>▲</b> 1,260	▲903
Purchase or sale of treasury shares	16	<b>▲</b> 1,512	<b>▲</b> 1,528
Dividends paid	▲612	<b>▲</b> 1,479	▲866
Other	▲481	<b>▲</b> 153	327
Net cash provided by (used in) financing activities	▲1,077	▲3,145	▲2,067
Cash and cash equivalents at end of period	15,548	16,389	840

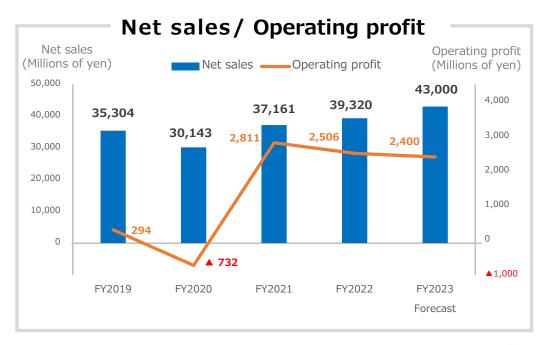
FY2022 Financial Results

O2 FY2022 Forecasts

# **Outline of Forecasts (Consolidated)**

Unit:Millions of yen

		FY2022 First Half Results	%	FY2023 First Half Forecasts	%	YoY Change	YoY Change (%)	FY2022 Full-year results	%	FY2023 Full-year forecast	%	YoY Change	YoY Change (%)
Net sales		19,656	100.0	20,500	100.0	843	4.3	39,320	100.0	43,000	100.0	3,679	9.4
Operating		1,536	7.8	300	1.5	<b>▲</b> 1,236	▲80.5	2,506	6.4	2,400	5.6	▲106	<b>▲</b> 4.2
Ordinary p	rofit	2,129	10.8	500	2.4	<b>▲</b> 1,629	<b>▲</b> 76.5		8.3	2,900	6.7		<b>▲</b> 11.5
Profit attrib owners of		1,549	7.9	500	2.4	<b>▲</b> 1,049	<b>▲</b> 67.7	2,765	7.0		5.3	▲465	
	JPY/USD							130.8	-	131.0			
Exchange rate JPY/EUR								137.9	-	143.0			
	JPY/CNY							19.39	_	19.2			42



# Operating profit (YoY change)

#### **Increase Factors**

• Increase in sales 2,417 million

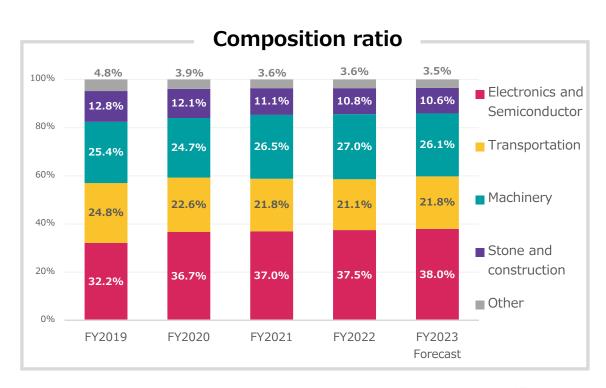
#### Decrease Factors

- Increase in personnel expenses 634 million yen
- Rise in variable cost ratio, such as electricity 475 million yen
- Increase in depreciation 332 million yen

# Forecasts for Net Sales and Composition by Industry (Consolidated)\_\_

Unit:Millions of yen

	FY2022 First Half Results	%	FY2023 First Half Forecast	%	YoY Change	YoY Change %	FY2022 Full-year results	%	FY2023 Full-year forecast	%	YoY Change	YoY Change %
Electronics and Semiconductor	7,514	38.2	7,530	36.7	15	0.2	14,757	37.5	16,320	38.0	1,562	10.6
Transportation	4,010	20.4	4,490	21.9	479	12.0	8,282	21.1	9,360	21.8	1,077	13.0
Machinery	5,377	27.4	5,450	26.6	72	1.4	10,640	27.0	11,240	26.1	599	5.6
Stone and construction	2,077	10.6	2,230	10.9	152	7.3	4,239	10.8	4,580	10.6	340	8.0
Other	677	3.4	800	3.9	122	18.1	1,401	3.6	1,500	3.5	98	7.0
Total	19,656	100.0	20,500	100.0	843	4.3	39,320	100.0	43,000	100.0	3,679	9.4



#### **■** Electronics and Semiconductor

Sales of related tools increase mainly for electronic components such as compound semiconductors increased.

#### Transportation

Sales increase mainly in automotive related tools.

#### Machinery

Sales for cemented carbide tools and bearings increase.

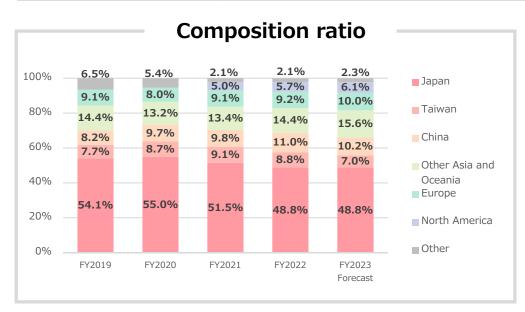
#### **■** Stone and construction

Sales increase mainly overseas.

# Forecasts for Net Sales and Composition by Geographical Region (Consolidated)\_\_

Unit: Millions of yen

	FY2022 First Half Results	%	FY2023 First Half Forecast	%	YoY Change	YoY Change (%)	FY2022 Full-year results	%	FY2023 Full-year forecast	%	YoY Change	YoY Change (%)
Japan	9,711	49.4	10,100	49.3	388	4.0	19,179	48.8	21,000	48.8	1,820	9.5
Taiwan	1,850	9.4	1,400	6.8	<b>▲</b> 450	<b>▲</b> 24.3	3,454	8.8	3,000	7.0	<b>▲</b> 454	▲13.2
China	2,167	11.0	2,000	9.8	▲149	<b>▲</b> 7.7	4,320	11.0	4,400	10.2	79	1.8
Other Asia and Oceania	2,711	13.8	3,100	15.1	388	14.3	5,676	14.4	6,700	15.6	1,023	18.0
Europe	1,785	9.1	2,100	10.3	314	17.6	3,605	9.2	4,300	10.0	694	19.2
North America	1,010	5.1	1,300	6.3	289	28.6	2,244	5.7	2,600	6.1	355	15.8
Other	421	2.2	500	2.4	78	18.7	838	2.1	1,000	2.3	161	19.2
Overseas total	9,945	50.6	10,400	50.7	454	12.8	20,141	51.2	22,000	51.2	1,858	9.2
Total	19,656	100.0	20,500	100.0	843	4.3	39,320	100.0	43,000	100.0	3,679	9.4



#### Japan

Sales of related tools increase, mainly for "Electronics and Semiconductor" industries.

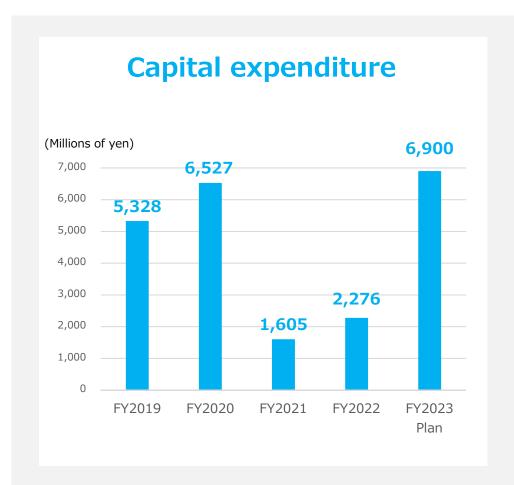
#### Other Asia and Oceania

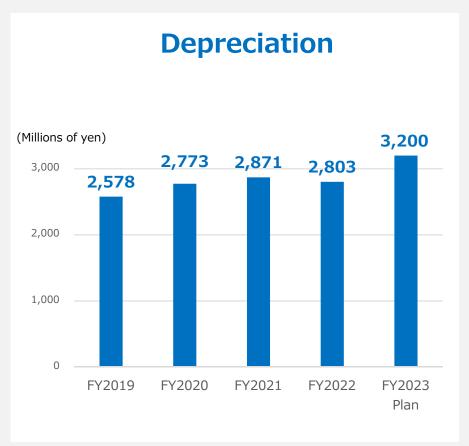
Sales of related tools increase, mainly for "Transportation", "Stone and construction".

#### **Europe**

Sales of related tools increase, mainly for "Electronics and Semiconductor" industries.

# Capital Expenditures [Results and Plan]





Investment amount in plant and equipment

For the fiscal year March 2023, Recurring equipment upgrades due to equipment delivery delays caused by semiconductor shortages.

For the fiscal year March, Reorganization of production system and increase sales of focused products for electronic semiconductor segment.



## **Stand Alone**

We are at the vanguard of world change, and shall use our groundbreaking technology and global organizational strength to continue providing products and solutions that only we can make possible.

## **Eternal Growth**

In order to make growth sustainable we establish ourselves as the most trustworthy choice for customers engaged in manufacturing across the globe.

## **Job Satisfaction**

We strive to be an efficient company, by linking job satisfaction with individual growth while fostering character.

- This material contains forward-looking statements other than historical facts. These forecasts and plans are based on information currently available to us and certain assumptions that we believe to be reasonable. Actual results may differ materially from these forecasts due to a variety of factors.
- Effective from the year ended March 31, 2022, the Company has adopted the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29). The impact on the consolidated financial statements is immaterial.

